

How HIP is your company?

Answer these ten questions using multiple choice to estimate your company's HIP score. Once complete, turn the page to total your score.

HIP Practices

1 HIP Vision: How defined is your company's vision and timeline to realize both Human Impact and Profit?

- (A) We have financial goals but what is Human Impact?
- (B) Our financial targets are primary, but we are starting to examine the social benefits of our business
- Shareholder value may be enhanced by HIP product features (e.g. lower energy), which we are testing this year
- We have comprehensive goals, measures and timelines for our Human Impact + Profit results over the last year AND clear future plans (e.g. carbon neutral by 2015)
- E Human Impact + Profit are synonymous with our company vision – we are HIP! Our timelines are clear and we can demonstrate how our success advances health, increases wealth, optimizes the earth and fosters equality – while delivering high investor returns

HIP Metrics: How does your company track Human Impact?

- A No current tracking of human, social or environmental impacts
- B Some input-type measures
- Track mainly process-type indicators
- Quantify all outcomes and results of impact
- Understand correlation (and causation) of human impact and how it drives profit

3 • related to Human Impact?

- No revenue or profit attributable
- B Anecdotally, some is attributable
- Quantitatively, a quarter (25%) or more is linked
- More than half (50%) of the company's revenue driven by impact
- (E) Nearly all the financial performance results (90% and up) from human impact driving profit

HIP Accountability: At what level does your company require accountability for Human Impact and Profit?

- A Not required at any level of your company
- B Staff leadership of pilot projects
- Managers of projects and initiatives testing impact+profit link
- (D) Executive reporting to the CEO for integrated impact+profit
- (E) Board and CEO mandate for human impact+profit

5 HIP Decision Making: How are new products or projects approved?

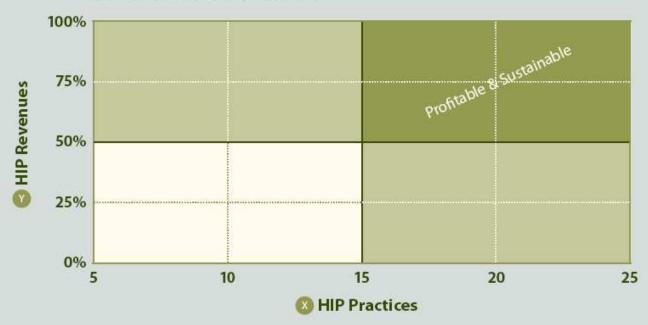
- No positive human impact required for any initiative
- (B) Nice to have impact but not required for approval
- © Required to assess risks of negative human impact
- Required to show how impact drives profit
- Only highest human impact products are approved

HIP Revenues

- 6 HIP Health: What share of your products and initiatives improve the health, extend the life, or benefit the quality of life of customers, employees or suppliers?
 - A small fraction or less
- B Around a quarter (25%)
- About half (50%)
- (D) Most (about 75%)
- (E) Nearly all (90% and up)
- 7 HIP Wealth: What share of your products and initiatives increase the income or assets (or reduce the debt or taxes) of your customers, employees or suppliers?
- (A) A small fraction or less
- (B) Around a quarter (25%)
- About half (50%)
- (D) Most (about 75%)
- (E) Nearly all (90% and up)
- 8 HIP Earth: What share of your company's products and services are carbon-neutral; and are designed to have no environmental impact?
- (A) A small fraction or less
- B Around a quarter (25%)
- (c) About half (50%)
- (D) Most (about 75%)
- (E) Nearly all (90% and up)
- HIP Equality: How representative are your company's customer, employee and supplier bases relative to the populations you do business in?
- Not representative at all; unbalanced at all levels
- Only partially representative, and typically in lower levels of organization
- © Representative in front-line and managers, but less so at Board or executive ranks
- Mostly representative within reach of being balanced at Board, execs and managers
- Exactly representative at all levels balanced on gender, ethnicities and income class.
- HIP Satisfaction: Add up your Customer and Employee satisfaction scores (max = 200%; if not measured, then answer A)
 - A What's a customer/employee survey?
 - B From 40% to 79% combined
 - © From 80 to 119% combined
 - From 120 to 159% combined
 - Over 160% (averaging 80% or higher for both)

A = 1	Question 1 – 5: HIP Practices	Question 5 – 10: HIP Revenues	A = 1
B = 2	Add up your HIP Practices	Add up your HIP Practices	B = 2
C = 3	score using the scoring system on the left.	score using the scoring system on the right.	C = 3
D = 4	Write your total here:	Write your total here:	D = 4
E=5		Above total ×4:	E=5
	X	Y	

Using the above totals, plot your company on the HIP framework chart below. Use your **HIP Practices** total for the horizontal or x-coordinate and your **HIP Revenues** total for the vertical or y-coordinate.



Contact us to make your company, your portfolio and your world more HIP.



HIP Investor, Inc. envisions a world where all \$140 trillion in global investment capital generates attractive financial returns and benefits society at the same time. HIP advises leading companies to innovate and create this value — realizing results in equity, debt, real estate and microfinance for HIP investors. An experienced entrepreneur, strategist and investor, HIP's founder has served Fortune 500 clients at McKinsey & Co., social-change leaders at Ashoka, and entrepreneurs at Omidyar Network.

HIP Investor Inc. +1.415.902.7741

R. Paul Herman RPaulH@HIP investor.com

CEO + Founder www.HIP investor.com